Greetings

The 40th Anniversary of ARI

Our Vision

Disaster Reconstruction

Radiation Clean-Up

Training Report

Curriculum

Foodlife

Domestic Business

Supporters’ Activities

Graduate Activities

The ARI Community

The artwork above was created during the 40th anniversary memorial events. It was a collaboration of supporters, graduates and resident members of the ARI community who joined the events. The picture of the tree derives from the image of an olive tree as a symbol of peace. The red and yellow handprints made by graduates and 2013 training participants symbolize fruits. The green “leaves” were provided by the staff and volunteers. The stem bears the names of the supporters.

For the patchwork quilt below, participating graduates were asked to bring fabric from their countries. It expresses ARI’s motto “That We May Live Together” and was also created during the celebrations.

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back The 2013 Graduates
On September 16, 2013 we celebrated the 40th anniversary of ARI’s foundation in 1973. While giving thanks to God for guiding our 40-year walk, I am also very mindful and grateful for the many individuals and institutions that have supported us through these 40 years.

Today there are 1273 ARI graduates living in 55 countries, mostly in Asia and Africa. It is our prayer that each of these graduates continues to walk true to the spirit of ARI’s motto, “That we may live together.” It was a very special joy to welcome many graduates and supporters to the anniversary ceremony and symposium. People who live in poor, rural communities across Asia and Africa are still suffering from poverty, ethnic conflicts and natural disasters. We believe that the training of grassroots rural leaders, who will stand with and serve such people, will continue to be ARI's highest priority and mission in the years ahead.

In the training year of 2013, Asian Rural Institute successfully sent out 31 new graduates of the Rural Leader Training Program. (One of these was a past graduate, who returned for 1 year as a Training Assistant.) I take this opportunity to express again our deep gratitude to the many people who gave their support and cooperation to the trainees.

Regarding efforts to recover from effects of the 2011 Earthquake and nuclear disaster, we were able to complete reconstruction of a new Men’s Dormitory, and also new Pig Pens, with the warm support of partner churches abroad. Meanwhile, ARI Becquerel Center (ABC), which began radiation measurements after the Fukushima Daiichi Nuclear Power Plant accident, has continued to measure every crop produced in ARI’s fields, as well as items brought to us by concerned local residents. The work of ABC is made possible by the devoted cooperation of local citizen volunteers. It is my prayer that ARI will continue to emphasize healthy food and life, and value its links with local community.

Mindful that ARI is upheld by the countless thoughts, prayers and gifts of supporters, it is my pleasure to present this Annual Report to you, along with with our thanks.

Kenichi Otsu
Chairman of the Board and Director,
Asian Rural Institute
The 40th Anniversary of ARI

Anniversary Celebration Ceremony

On the morning of September 16th, despite the approach of a strong typhoon, over 200 guests gathered from across Japan and abroad to join staff, graduates, participants and volunteers in Koinonia (dining and multi-purpose) Hall to attend the 40th Anniversary Celebration Ceremony. Among those attending were 57 graduates, who would also serve as resource persons in the following Symposium.

Four honored guests offered words of congratulations during the Celebration Ceremony: Representing graduates, Mr. Jerome Sardar of Bangladesh, member of the 1st Graduating Class; On behalf of overseas supporters, Ms. Melissa Crutchfield of the United Methodist Committee on Relief (UMCOR); Speaking for domestic supporters was Mr. Toshio Itabashi, Chairman of Rotary Yoneyama Memorial Foundation and Representative of Tochigi Association of Corporate Executives; and the Hon. Tomikazu Fukuda, Governor of Tochigi Prefecture. Each speaker spoke kindly of ARI’s accomplishments over the years and expressed joy with the fruits of their support and cooperation. The Ceremony also featured the presentation of citations of gratitude to the following 8 organizations, which have given support to ARI for 25 or more consecutive years:

Asian Rural Welfare Association, United Church of Christ in Japan (UCCJ) Nishinasuno Church, UCCJ National Federation of Congregational Women’s Associations, Anglican Episcopal Church in Japan Women’s Association, Rotary Yoneyama Memorial Foundation, Tokyo Union Church, ARI Supporters Association (ARISA), American Friends of ARI (AFARI)

Keynote Presentations and Panel Discussion

The 40th Anniversary Symposium, Transformation at the Grassroots – 40 Years of Walking with Rural Leaders, opened after lunch with keynote presentations from two graduates, who addressed the theme “The transformation we have brought about, and vision for the future.”

The first presenter was Mr. Thomas Mathew from India, representative of SEEDS India, who is active internationally as a peace advocate. Thomas told how, through his training at ARI, his own community in South India was transformed, and proposed that future training of
Day 2 of the Symposium began with a Group Discussion Session, in which symposium attenders were divided into seven topical groups, each with about 20 people including graduates, supporters, current ARI community members and others. The seven discussion topics were:

1) Organic farming and the environment
2) Women’s issues and gender equity
3) Children and youth
4) Peace building
5) The influence of religion in community
6) Community-centered change
7) Strengths-based community development

Each group’s discussion was facilitated by a graduate, who began with a brief reflection based on her/his own experience, then invited other grads and group members to share their stories and insights. Conversation was guided by the common question, “What are the processes and issues in rural community transformation?”

The second presenter was Ms. Judith Daka, a graduate from Zambia. Judith shared how she was herself changed into a “humble servant leader” after graduation, and introduced the training center where she (and husband John, another ARI graduate, who established the center) works to help society’s most disadvantaged, especially women with AIDS and orphans, to acquire “life skills” centered on food production. Her recommendations toward the future included establishment of a backup system in Japan to assist ARI graduates to achieve true independence and sustainability in their activities at home, a further strengthening of ARI’s curriculum, and the award of certifications after completion of training.

These two presentations were followed by a panel discussion, in which four graduates shared their experience-based ideas on the theme, “Transformation at the grassroots and vision for the future.” Each of the four panelists explained how training at ARI nurtured qualities in them that were necessary to work as “servant leaders” in their own region, and how they “translated” the knowledge and skills gained at ARI to meet local community needs and implement development projects. As they recounted the difficulties they faced and the efforts it took to change the minds of farmers to perform safe agriculture, the graduates explained how they adapted their ARI learnings toward successful implementation.
**Plenary Report Session (Afternoon)**

In the afternoon of Day 2, the seven groups reported their key points of discussion back to the plenary. Record was kept of the points presented, and a document containing the results of group discussions was given to ARI Director Rev. Kenichi Otsu, with the prayers of all that these might help to formulate ARI’s vision in the future.

**Visiting Graduates**

1975 [India] Inacio Almeida
1977 [Sri Lanka] Lakshman Perera / Nelum Jayasekara Perera
1978 [Sri Lanka] Bernadine Yatawara David
1979 [India] Surendra Kumar Vettiwel
1982 [India] G. Sugirthan Thambyraj
1984 [India] Ellen Konyak [Malaysia] Hwee Noi Tan
1987 [Uganda] Mutesfara Godfrey
1988 [India] Thomas Mathew / G. Sugantha Kumar [Philippines] Imo Boerano
1991 [Indonesia] Debora Sinaga
1999 [Japan] Kaori Sakuma
2003 [India] Vijayasingh Ronald David
2005 [India] Thangsat Kipgen / Mutsezo Tetseo [Myanmar] Daniel Myo Aung / Bya Sa Mu Ye
2008 [Sri Lanka] Lasitha Kumara
2010 [Myanmar] Saw Manar Shay

**That we May Live Together** 共に生きるために

1975 [India] Inacio Almeida
1977 [Sri Lanka] Lakshman Perera / Nelum Jayasekara Perera
1978 [Sri Lanka] Bernadine Yatawara David
1979 [India] Surendra Kumar Vettiwel
1982 [India] G. Sugirthan Thambyraj
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The Asian Rural Institute's
40th Anniversary Community Statement

ARI’s 40th Anniversary Celebration and Symposium was a unique and historic event gathering approximately 300 community members from the past and present, from twenty-three countries. We came together in Tochigi to relive the Institute’s motto, “That We May Live Together,” and to celebrate the great harvests that ARI and her graduates have achieved over four decades in rural areas throughout the world.

The success of this event was a product of everyone’s cooperation, and spurs us to continue and sustain fellowship and collaboration among all parts of the ARI community.

The theme of the 40th Anniversary Symposium was, Transformation at The Grassroots: 40 years walking with grassroots leaders. Under this theme graduates shared stories of transformation in their communities and their visions for the future.

The 40th anniversary challenged us to think about current issues such as the growing migration of people from rural to urban areas, or climate change and its impacts on rural communities, and to ask how our training intersects with peace-making, and how people of different cultures, faiths and world-views can truly live together. We are committed to searching for both short- and long-term responses to these challenges.

Upon celebrating 40 years, the ARI community affirms the following values.

« 1 »
Seeing the importance of life-giving agriculture to rural empowerment and autonomy, we will continue to use organic farming as one of many tools in our training program, all with the aim and goal of forming servant leaders. That is, we renew commitment to our mission to nurture rural leaders who will serve.

« 2 »
We seek to reclaim the word rural. Recognizing that the word is often stereotyped to be synonymous with "backward" or "uneducated," we will promote the value of rural life and the dignity of labor. As food sovereignty becomes an issue for growing numbers of people, we commit to our mission to train rural leaders who will work to ensure that all people are fed, and to remind urban people of their dependence on rural communities for life.

« 3 »
ARI is a community rooted in the love of Christ, where faith is practiced and not just preached. We seek to live together, learning to recognize and overcome boundaries that often separate people in our communities and societies, at ARI and in our own countries. We will continue to be a place where each person can grow spiritually and share freely from diverse religious beliefs and traditions. We do this so that we may all gain deeper appreciation of the unity and sanctity of life.

« 4 »
Recognizing that the world continues to change, ARI will strive to understand and address the issues at hand. To this end we also commit to the continuing education of our staff, so they may better meet emerging challenges.

« 5 »
ARI will seek to assess the transformative impact of the work performed by graduates and their sending bodies, who are the agents of change on the ground, and to explore how best to partner with them. ARI will also seek the support and input of graduates for ongoing curriculum improvements, and for the recruitment of future participants. In particular, we commit to utilize the findings of two studies currently under way (The “Basic Learning on Love and Forgiveness” case study of the Asian Rural Institute, The Asian Rural Institute Graduate Impact Study) to improve and hone our training program and strengthen partnerships with and among graduates.

The central aim of ARI is to develop the capabilities of women and men so they may become effective change agents in their own communities, to promote inclusive growth and the sustained blessings of God. We continue to hold as important the principles of “learning by doing” and “learning by sharing,” as well as the stance of humility. We call again for renewed awareness of the importance of foodlife as a basis for trust- and community-building, and for transforming rural communities and our world, “That we may live together.”
ARI has been struggling through since March 2011, entered a new phase in the 2013 training year. In 2011 we made temporary repairs to damaged buildings where feasible, such as with the Women’s Dorm, and modified the farm building to function also as our administration office. In 2012 we completed the new Koinonia dining hall and Classroom building. And in 2013, a new men’s dorm and pigpen were reconstructed.

In 2011 we were forced to evacuate from the ARI campus because of radiation concerns following the Fukushima atomic reactor accident caused by the tsunami, and our farm was unable to produce safe vegetables or meat through the training year. In the second stage of the reconstruction programs in 2012, secure facilities were so limited that we had to use the damaged Koinonia both as dining hall and class room for the time being, and this was a source of strong frustration. Only in July of 2013 were male participants able to enjoy good living circumstances in the new men’s dorm, and we were able to resume full training in animal husbandry with the completion of the new pigpen in July. There are several reconstruction projects remaining, such as rebuilding a chapel, a butchering facility for chickens and so on in the final stage of the reconstruction work. However, in 2013 we were fortunate to be able to recover necessary training and community life facilities fully, or even more than before the earthquake calamity. In this sense, we should say we are entering into new phase, not only in terms of reconstruction programs, but also in terms of our whole 40-year history.

Total grants in the amount of ¥ 140 million for men’s dorm reconstruction project were given by United Methodist Committee on Relief (USA), Presbyterian Disaster Assistance (USA) and Diakonia Katastrophenhilfe (Germany). New pigpen reconstruction, which was supported by Evangelical Lutheran Church of America (USA), required more than ¥ 2 million. In addition, we received much more support from supporters and supporting organizations in and out of the country, though not necessarily for such big-cost undertakings. Each gift was indispensable for maintaining effectiveness in training and comfort in community life, and we could have never imagined three years ago that such recovery was possible. We appreciate that all of these gifts have come from the Lord, as tools which will make our rural leaders training possible and, hopefully, even better in future. Only by challenging ourselves to improve our training program in the years to come can we appropriately respond to our supporters, supporting organizations and our Lord, Jesus Christ.
In the 2013 period all cultivated field crops harvested at ARI were measured for radioactivity and found to be within the range of “non-detectable” to 10Bq/kg, lower than the 37Bq/kg standard used by ARI for foods. Non-field products that exceeded this standard, and non-food items that exceeded our standard for fertilizer, 400Bq/kg, are listed below.

Items with high radiation, such as wood ash and conifer leaves accumulated in troughs, were put into radiation-shielding containers and placed in the former shiitake mushroom forest at the south corner of ARI property, far away as possible from our living spaces.

Regarding livestock, we have been regularly measuring radioactivity of materials that go into feeds, and also the products of these feeds. Feed materials that were measured include rice bran and rice powder, which are supplied from outside ARI, the fermented feed into which these materials are mixed, and corn silage. End products measured include pork, chicken and aigamo duck meats, eggs of chickens and aigamo ducks, and fish.

ARI Becquerel Center (ABC)

Two years after opening its doors, as radiation levels fall and public concern about radiation wanes, the number of samples brought to ABC for measurement has been declining. Therefore we planned awareness campaigns and talk events. Meanwhile, by the dedicated efforts of ABC volunteers, measurements continue be performed on all ARI crops, as well as soil samples from every field.

Monitoring Radioactivity

2013 ARI products exceeding the in-house radiation standard

<table>
<thead>
<tr>
<th>Cesium (Bq/kg)</th>
<th>Standard (Bq/kg)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bamboo shoots</td>
<td>97.58</td>
</tr>
<tr>
<td>Tea leaf</td>
<td>69.17</td>
</tr>
<tr>
<td>Shiitake mushroom</td>
<td>261.31</td>
</tr>
<tr>
<td>Wood ash from stove</td>
<td>6,234 – 28,744</td>
</tr>
<tr>
<td>Ash from burning place</td>
<td>592.22</td>
</tr>
<tr>
<td>Compost</td>
<td>1,066</td>
</tr>
<tr>
<td>Conifer leaf (from troughs)</td>
<td>13,996</td>
</tr>
<tr>
<td>Mud from pond bottom</td>
<td>856</td>
</tr>
<tr>
<td>Compost</td>
<td>592.22</td>
</tr>
<tr>
<td>Standard</td>
<td>400.0</td>
</tr>
<tr>
<td>Food Standard</td>
<td>37.0</td>
</tr>
</tbody>
</table>

· July: Talk event “Let’s take a look at radiation and our fears”
· October: Public talk at Harvest Thanksgiving Celebration, about current status of local radioactive contamination
· Spring and Autumn: Organized “Spring Wild Vegetables Campaign” and “Taste of Autumn Campaign,” to raise awareness and promote measurements of seasonal foods with relatively high radioactivity levels
· Started a new service, offering to measure store-bought foods for a fee of ¥ 500, if brought in with a receipt
First of all, I am grateful that, thanks to the support and cooperation of many friends and supporters, we were able to complete this year’s training program and send out 31 new graduates of 16 nationalities.

A New Learning Environment

Two years and nine months have passed since the Great East Japan Earthquake. By your great support, we have recovered from the damage from the disaster. This is the first year in which we have been able to use the new Koinonia and Classroom building from the start of training. And at the middle of the training period, the new men’s dorm and pig pens were completed. The training environment improved a lot.

When I talk with this year’s participants, I realize that this new environment is the image that they have of ARI. People who have known ARI for longer will surely be struck by the big changes, but for 2013 participants this is just “natural.” We staff still feel the loss and pain from the memory of the disaster, but at the same time we are grateful and proud that we can offer the best possible learning environment for the participants.

In 2013, ARI celebrated its 40th anniversary. This was a great and unique learning opportunity for the participants because over fifty graduates came to ARI. Participants shared, discussed and thought together with graduates how they might apply their learning of ARI to their community. They learned from the successes and failures of the graduates, and moreover enjoyed spending time with them. Among all 1241 graduates, this year’s 31 participants are the only ones to enjoy such a privilege.

We are always blessed with participants who are serious about learning, but this year we found some participants who were serious about “everything,” not only training and farming, but even about music and dance performances. Without the great cooperation of this year’s participants, it would have been impossible to make our 40th anniversary such a success. They managed many activities in collaboration with supporters, they facilitated discussions and they entertained the people. Each graduate had a “caretaker” participant, who took care of them from the time of their arrival, and oriented and guided them throughout their stay at ARI. And this gave to participants a precious learning opportunity from the graduates. For a whole week, not only in the class and at the symposium, but in every activity they shared and discussed many topics.

Soon after that came the Harvest Thanksgiving Cerebration. This, too, succeeded by the leadership of Participants. Especially the Coordinator and Chairperson of each organizing committee experienced “big learnings” as a leader. We staff were able to rely on their leadership, too.
Self-Sufficiency in Practice

For nine months, 2061 curriculum hours, participants learned over sixty topics, from which they were challenged to find what they can do for their community. In 2011, we could not achieve self-sufficiency, by this year we grew seventy kinds of vegetables and harvested over 4300 kg of field produce. Participants grew vegetables in their group fields, took care of livestock, and cooked their products for our daily meals. At the same time, they learned about leadership in Foodlife Work. They came to understand that the farm and the kitchen are places where they can practice leadership, which they study in the class.

One participant, during her Morning Gathering, shared about her learning at ARI in this way: “There is a river in front of us. The river is poverty, lack of education, laziness and selfishness. NGOs come to help us. They carry us across the river. But they do not teach us how to cross on our own. So after they go back, we cannot cross the river again. But ARI is different. What we learned at ARI is how to cross the river.” Another participant sang a song in her final oral presentation: “You gave me power! ARI gave me power!”

Surely they learned a lot. Servant leadership, knowledge and practice of organic farming, the dangers of chemicals, participatory learning and action, livestock, natural farming, agroforestry, 3-D farming, permaculture, pollution issues, development issues, localization, biogas and so on. But what we most wanted them to learn is the principle of local resources; that they can go forward by their own power, which is already present in their own communities. Rural leaders can find what they need in their community, and should encourage people and work/live together with them. Participants learn this philosophy, and how to serve each other, through class, farm work, cooking and every aspect of daily life.

Dreams and Responsibilities

For 9 months, they learned for people who are waiting for them in their community. Their dream is much bigger than the number of hours spent in class (2061 hours), or kilometers traveled on the study tour (5000km) or weight gathered in our harvest (4300kg). They bring back their learning to their communities. I hope and I pray for a bright future, for the people in each of their communities.
The aim of PFS is to acquire practical and theoretical knowledge of organic agriculture, animal husbandry and food processing.

**Crops & Vegetables Emphasis**
Bokashi fertilizer making, Composting, Collection and utilization of indigenous microorganisms, Fermented plant juice, Fish amino acid, Water-soluble Calcium, Water-soluble Calcium and Phosphate, Wood vinegar, Charcoal making, Rice husk charcoal, Seed

**Livestock Emphasis**
Pigs (artificial insemination, birthing, castration), Chicken (brooding, hatching), Fish (hatching), Livestock health, Feed formulation, Fermented feed, Animal raising with fermented floor

**Meat Processing**
collection, Seedling nursing using soil blocks

**Field Management Activity**
Group management of crops and vegetables field and livestock
Foodlife work (Foodlife-related activities for self-sufficiency)
Group leadership

**Others**
Community work (Rice transplanting, Rice harvesting, etc.), Spiritual nurture and guidance (Morning Gathering, Growth File, Consultation, Reflection Day, Reflection Paper), Oral Presentation, Harvest Thanksgiving Celebration, The 40th Anniversary and Symposium, International Fellowship Program, Observation Trips, Rural Community Study Tour, Western Japan Study Tour, Homestay Program

**Japanese language and culture**
Kyoko Ogura*

**Leadership**
Kenichi Otsu
Tomoko Arakawa, Yukiko Oyanagi

**Development Issues**
Yoji Kamata (NPO Ancient Future)
Koa Tasaka* (ARI board member)

**Crops and Vegetables (general information)**
Ardhendu Chatterjee* ('76 Graduate, Agricultural Adviser, India)
Osamu Arakawa
Gilbert Hoggang, Takashi Otani, B. Timothy Appau
Hyung Wook Ban
Osamu Arakawa, Mayu Kamimura
Gilbert Hoggang, Takashi Otani

**Livestock**
Osamu Arakawa, Mayu Kamimura
Gilbert Hoggang, Takashi Otani

**Livestock Breeding**
Osamu Arakawa, Mayu Kamimura
Hyung Wook Ban

**Livestock Feed Management**
Osamu Arakawa, Mayu Kamimura

**Appropriate Technology**
Osamu Arakawa, Mayu Kamimura

**Disease Control (Crops and Vegetables)**
Osamu Arakawa, Mayu Kamimura

**Disease Control (Livestock)**
Osamu Arakawa, Mayu Kamimura

**Agroforestry**
Osamu Arakawa, Mayu Kamimura

**Dangers of Chemical Farming**
Osamu Arakawa, Mayu Kamimura

**Natural Farming in Tropical Areas**
Osamu Arakawa, Mayu Kamimura

**Permaculture**
Osamu Arakawa, Mayu Kamimura

**Japanese Agricultural Cooperatives and Toyohiko Kagawa**
Osamu Arakawa, Mayu Kamimura

**Alternative Marketing Systems**
Osamu Arakawa, Mayu Kamimura

**Biogas Workshop**
Osamu Arakawa, Mayu Kamimura

**Philosophy of 3-D Farming**
Osamu Arakawa, Mayu Kamimura

**Total Instruction Hours** 2,061 hrs

*special lecturers
Full Control of Millet in Rice Paddies

In 2013 we increased the area of rice paddies entrusted to training program participants by 60 ares, or 1.5 acres, and tested a variety of methods for weed control, including bamboo broom weeding, chain weeding, water level control, Taichi thresher, mechanical weeding, deck brush, hand-weeding, fish weeding, aigamo duck weeding, green manure (hairy vetch) and mulch in non-tilled paddies. Bamboo broom weeding was performed 5 days after transplanting. In this method we walk back and forth across the paddy field pulling a bamboo broom behind. For the second time, about 1 week later, we exchanged the bamboo broom for a chain. With both of these methods we can observe that countless small weeds are dislodged and float to the surface. In the paddies that attempted green manure weeding, the green manure was not sufficiently matured, causing the organic acid to be weaker than anticipated and reducing its germination- and growth-retarding effects. Trainees therefore had to perform much weeding by hand.

The hard work paid off. In past years we have spent many long hours bent over in the summer heat to remove millet, but this year — even though the aigamo ducks did not eat much of it — we were able to control the millet nearly completely. We believe it was careful water level control that contributed most to the successful eradication of millet. We made sure that the water remained at a depth of 7cm or greater for 30 days after transplanting.

Because conditions in trainees’ home countries differ from those at ARI, what succeeds at ARI often does not work where they live. Steady control of rice paddy water depth would be difficult in many places. On the other hand there are places where, because rice is planted 2 or 3 times a year, weed control is not a problem. This is why ARI introduces as many different techniques as possible, so that trainees can learn to utilize local resources and practice organic farming. We believe that bamboo broom weeding and chin weeding are valid techniques in many of their countries.

Experimenting with SVO (Straight Vegetable Oil)

After the nuclear power plant accident, there has been a surge of interest in renewable energy within Japan. It is not a bad thing to increase convenience through development, but development is an illusion if it is not sustainable. Convenience today might rob our children, grandchildren and later generations of safe air, safe water, safe soil and safe food. In some spots of ARI property the radiation level of our soil is still as high as 1200Bq/kg. Trainees thought seriously about how to promote a lifestyle that does not harm the environment, that is open to all people, that is sustainable and fulfilling. During the winter months we worked with Japanese graduates to perform experiments using Straight Vegetable Oil (SVO). First we attached a SVO supply tube to a diesel-powered generator, then we gathered waste oils such as used tempura oil. After performing sedimentation and filtration, we successfully used this recycled oil as SVO to generate electricity. Our plan for the coming year is to use SVO-generated electricity to operate equipment such as the soy bean drier and oil extractor, to produce soy oil and pulp.

Self-supply of Edible Oil and Livestock Feed

In addition to the above, the oil extraction which began last year produced a total 225.4 kg of edible oil, which was extracted from soy beans, black soy beans, sunflower and rapeseed. This amount was sufficient to supply our meal service needs for the whole year.
Aquaculture

ARI raises koi, or the common carp for the purpose of self-supply. Koi is a hardy fish, able to thrive even in poor conditions, and it can also perform the task of weeding in rice paddies.

Even during growth and spawning seasons, we do not rely on purchased feed, but use discarded fish received from a local supermarket to produce our own feed pellets. The advantages of pellet feed are, it can be stored for long periods and, because it does not dissolve in water easily, it does not dirty the pond water. We produce 3 types of pellet, one for fry and 2 for older fish according to their size.

During winter season the fish ponds freeze over and the koi, which enter hibernation mode, stop feeding. For this reason it takes a long time, 3 years, for a fish to reach our table. It is precisely because our fish are raised with such care that they are one of the community’s favorite foods.

Poultry Raising

[Renovation Plans for Chicken Houses] ARI’s Chicken houses, which have seen numerous renovations and expansions over the years, are now facing problems associated with aging structures. Also, because the structures had become complicated, this made it difficult to perform decontamination after the nuclear disaster, and excessive divisions of living spaces was causing stress to the birds. Therefore, as we fix those parts that are in repair, we plan to replace the roofing as a decontamination measure and also improve drainage to prevent rainwater from pooling in the houses. At the same time we will remove interior walls to provide a more spacious, less stressful, living space for the chickens. Our aim is to reduce the density of each house to 10 birds per tsubo (3.3 m²), a guiding measure for natural chicken farming.

[Addition of New Pig Pens] New pig pens were completed this year, to replace the pig pens damaged by the earthquake. Based on the principles of natural farming, the new pens feature fermenting floors that use sawdust and a roof structure that gives priority to ventilation. Whereas the mother sow pens and the delivery/nursing pen were set apart in the previous structure, these are now concentrated in one structure, making it much easier to manage. The construction of a biogas plant is also in progress, and we have kept three concrete-floor pens for this reason. The bright and comfortable new pens give off none of the smell that is typical of pig pens, and the growing pigs have space to run around in.

[Meat Processing Class] This year we welcomed Mr. Koide, who has for many years been producing hand-made sausage using ARI pork, as an instructor. Mr. Koide used the fresh, deboned carcass of a pig to explain which kind of cooking was best suited for each part, and how to dissect. He also taught how to produce sausage with minimal use of machinery, using affordable alternative tools.

This class offered valuable learning to trainees who plan to raise livestock, and to those who have been raising livestock already, but want to add value and differentiate their products in order to help their communities generate income.

[Change of Shipping Method] Due to a down-scaling of pig operations at Wind Family Farm, this year we changed our methods of shipping, receiving and pork packaging. Now we are shipping pigs directly to an abbatoir, and the carcasses are received and packaged by a local meat packer. We are grateful to Wind Family Farm for their many years of kind instruction to us, not only in the area of pig raising.

Efforts To Improve Self-Supply of Feed

In order to secure winter feed supply, we had been harvesting dent corn and using this for silage. But because this was an F1 species, we needed to purchase seed every year, and the seed was pre-sterilized. This year we switched to African white corn and collected seed ourselves, which led to a reduction of our seed costs.

Disease Prevention

Communicable livestock diseases have been spreading across borders in recent years. ARI seeks to avoid dependency on drugs and feed supplements and strives to raise livestock that are healthy and stress-resistant, but the risk of invasion by communicable diseases from the outside is not zero. In order to minimize this risk, ARI decided to establish its own “Guidelines for Livestock Disease Prevention” and request the cooperation of all persons who work in the livestock sections. These guidelines follow the Feed Hygiene Control Standards under the Livestock Disease Prevention Act. The main points of the new Guidelines are as follows:

1. Persons who have entered Japan from a foreign country cannot enter any livestock house; 2. Clothing that has been worn in a foreign country within the past 4 months must not be brought into any livestock house; 3. Disinfection stations will be placed at the entrance of each livestock house.
It was a cold day in February, 2013 when I arrived at ARI to begin my work as the Meal Service Coordinator. When the car pulled up to the new Farm Shop and Office building, everything looked different. I felt lost, like a stranger. Only when I saw familiar staff members did I feel a sense of the old ARI campus.

When I entered the new kitchen and saw its facilities, I lost my confidence for a while. I also felt nervous because the public health office applies stricter regulations to the new kitchen. One thing that really surprised me was, because of regulations, there is NO DOOR between the kitchen and Koinonia dining room! So, whenever we want to go between the kitchen and Koinonia Hall, we must walk outside, around the kitchen and come back in. This has been the most difficult thing for everybody to get used to.

The new Koinonia has a capacity of 96 people, with 8 people at 12 tables. Compared to the old Koinonia, we have more space. In 2013 our biggest challenge was the 40th Anniversary Celebration. We were nervous about meal arrangements, because we needed to feed an average 110 people each meal, for 10 days. And on September 16th, the main 40th Anniversary Celebration Day, we had about 250 people eating lunch together, in typhoon weather! But, thanks to some ingenuity and many helping hands, we were able to accommodate everybody without any problems during the entire celebration period.

With only 2 weeks between the 40th Anniversary and our annual Harvest Thanksgiving Celebration, my other concern was our food supply. Thankfully, there was no shortage of rice or vegetables from the ARI farm during this peak time. Despite worries and challenges, we achieved the same high degree of self-sufficiency as other years, and we also experienced the true meaning and value of community Meal Service.

From April 2013 through March 2014 we served about 45,889 meals. We were able to produce the crops, vegetables and meat necessary for our own community members, as we always do, which is an important aspect of the training program each year. We had to be extra careful about food stock management, however, to ensure we would not run out of vegetables in the middle of those two celebrations.

From preparing the soil for sowing to sitting around the table and sharing what we have produced and cooked together, it has been a joy to participate in every step of ARI’s food life! This is one of the unique things that we do at ARI each year, as we live by the spirit of our motto, THAT WE MAY LIVE TOGETHER.
Events At ARI

English Farm “Sustainable Living: Living within the cycle” (May)
A 3-day event in which participants can experience ARI’s Foodlife Work in English. This year’s theme was “Rice.” Participants worked alongside long-term volunteers from the US to prepare the rice paddies for transplanting, and learned how to make waraji straw sandals with their own hands.

English Bible Camp “Sustainable Living: What does the Bible say?” (February ’14)
This was the first time that we organized a camp which combined farm experience with Bible study. Seven people braved heavy snow to attend the camp, and they followed the lead of US missionary and volunteers in learning about the Bible, while experiencing ARI’s Foodlife Work and also enjoying games in the unexpected snow.

Used Books and Clothing Sale (June ’13, February ’14)
This annual event is held in the welcoming atmosphere of the nearby Nasu Seminar House. In 2013 we combined the used book sale with a used clothing sale, and we also offered ARI’s tasty coffee and cookies in a café that was set in the entrance lounge.

Events Outside ARI

November: Western Japan Caravan (November)
Under the theme, “We want to think, because these are global times: Another, ‘alternative’ way of living,” a travelling crew of staff, training assistant and volunteer visited a total 59 locations across Western Japan to speak to students in classes and engage youth and supporters in interactive talk events.

Sales

The Sales Section is engaged in income-generating activities by sharing foods harvested within ARI with people who are interested in safe foods, as well as our supporters. In 2013 the harvests of rice and egoma were smaller than anticipated, so sales were about half of the previous year, but overall we were able to reach the same sales amount as the previous year. Pork, coffee and eggs were purchased by individuals and organizations that like to place regular, bulk orders, while cookies, jams and soy sauce were sold mainly through bazaars and other events. Three years after the triple disaster, the number of visitors to ARI has increased and many of these purchased our products at the on-campus gift shop, often as gifts for friends. Our sales efforts were greatly aided by local commuting volunteers, who helped to perform deliveries and mail-order packaging operations smoother than in the previous year.

Furthermore, we were able to use excess product and proceeds from anniversary items prepared for the 40th Anniversary for donations. In the January–March period, when there are no participants on campus, we donated 2,180 eggs (¥ 58,000 value) to social service institutions and families that receive living assistance through a non-profit foodbank. We also donated the profit portion of sales proceeds from our 40th anniversary T-shirts (¥ 54,900) to an ARI graduate who was performing valuable disaster response work on the island of Leyte (Philippines), in an area devastated by a typhoon.

This year we counted 94 individual occasions for the sale of ARI products, including on-campus events (40th Anniversary, Harvest Thanksgiving Celebration, Western Japan Caravan, 8 occasions) and consignment sales (11 churches). We also utilized ARI Sundays and other church-related occasions (41), the local Ohinata Marché (10 times) and festivals both local and in Tokyo.

It is our hope that, by sharing the harvest of ARI and providing opportunities to hold participants’ crafts in their hands, more people will become familiar with ARI.

Best-selling ARI goods 2013

<table>
<thead>
<tr>
<th>No.</th>
<th>Item</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Pork</td>
</tr>
<tr>
<td>2</td>
<td>Cookies</td>
</tr>
<tr>
<td>3</td>
<td>Eggs</td>
</tr>
<tr>
<td>4</td>
<td>Coffee</td>
</tr>
<tr>
<td>5</td>
<td>Soy sauce</td>
</tr>
</tbody>
</table>
Nasu Seminar House

[Working Visitors] Repairs were completed on the women’s dormitory, which was damaged by the earthquake, and the new men’s dorm was completed, offering comfortable and enjoyable living conditions. (74 persons)

[ARI Camp] After reassessing our camp program, this year we included an English language campus tour led by an American volunteer and an Indian curry cooking class led by an Indian staff member. Over 90% of participants indicated that they were “very satisfied” with their camp experience. (30 groups, 313 persons)

ARI Supporters Association (ARISA)

ARISA is an association of approximately 2000 ARI supporters living across Japan, many of whom first came to know about ARI through their churches.

ARISA Events

June: Gathering of ARI supporters (ARISA)
The 1st gathering of ARI supporters (ARISA) was held on June 29 (Sat.), and was attended by 39 people. Together with two representatives of Training Program participants, those who attended discussed plans for the ARISA Bazaar during Harvest Thanksgiving Celebration and the ARISA-hosted welcome event for graduates attending the 40th Anniversary.

One and a half years after reorganization of the domestic supporters’ association, ARI is now able to provide tax-exemption forms to regular (monthly, yearly) supporters.

October: ARISA Bazaar at Harvest Thanksgiving Celebration
The June meeting generated new ideas and energy: “Why don’t we do a charity auction?” “I can help on that day!” And so we organized a charity auction for the first time this year. A banner that read, “Your purchase will support future rural leaders!” was displayed and our sales of bananatron (a Philippine banana treat), sweet potato fries and grilled, salt-sprinkled fish were higher than ever. The event raised ¥842,825, which was the best result since 2009.

As the list of supporters on page 19 shows, ARI’s Rural Leaders Training Program is upheld by a wide range of support givers. Among these are two supporter groups, the ‘ARI Supporters Association’ in Japan and the ‘American Friends of ARI’ in North America.

American Friends of ARI (AFARI)

AFARI is an association of approximately 400 people living across North America. Ever since its establishment in 1983, AFARI members have donated funds to support ARI’s Rural Leaders Training Program and its participants. Many of AFARI’s members have visited or volunteered at ARI in the past, or have served as missionaries in Japan. Others have become supporters by reading about our mission and activities, or by meeting a graduate or volunteer or staff member of ARI. In addition to financial support, in 2013 nine of AFARI’s members including 4 directors visited ARI for the 40th Anniversary Celebration and enjoyed a rich time of fellowship with 2013 trainees, past graduates and current and past staff members. They also spent time with us remembering ARI’s past and thinking together about our future vision. In 2013 AFARI adopted a database equipped with new functions, and will utilize this with ARI to improve the timeliness and effectiveness of our communications.
Graduate Activities

Kathy Froede

Sri Lanka) Nishanta Gunaratne
ARI Graduate 2012

In North Sri Lanka, Nishantha Gunaratne 2012 is working at a site that was destroyed during the 30 year civil war. Owned by the Methodist Church, it was once a thriving farm, orphanage, and stopover for church travelers. When Nishantha came to Navajeevanam, most buildings were destroyed and covered with vegetation. Local people helped carry the plants and rubble away, repair the main house, and rebuild the small school building and guesthouse. Nishantha said it has taken time for the local people to trust that he came to help them. He is a Singhala in a Tamil area and had not spent any time in the area. Speaking Tamil, opening a nursery school, helping the women’s group with income generation projects and working side by side with the people have helped the community accept Nishantha.

Tanzania) Rose Shiwala Mattu
ARI Graduate 1996

Formerly Rose was the principle at the Sengerema Folk Development College. After retirement in 2009 she had time to become more deeply involved in her local community and has organized a number of small groups according to their interests all of which have SACCOs (Savings and Credit Cooperatives). Rose is also an active board member of Radio Sengerema and Telecentre which began in 2001 to disseminate information to rural areas and currently reaches around 5 million people. They broadcast 19 hours per day in English and Swahili and use local dialects for regional events. Specific issues have included water conservation, health (including HIV/AIDS), environment and people are also given an opportunity to call in. Agricultural programs of particular interest include weather, planting conditions, and current market prices.

40th Anniversary

ARI invited all graduates to the week long celebration. We communicated with more than 100 graduates. Issued visa paperwork for 60+ graduates who attended and coordinated the 2-day Symposium culminating in many suggestions from graduates and supporters for ARI's future. We also coordinated international travel, airport transportation and housing for graduates and their families.

Admissions

Recruitment for the 2014 Training Program began in early 2013 and continued until August 2013. We had 47 applications and began screening in September. Screening was completed by the end of October and we invited 28 overseas applicants to come to ARI. One participant from Uganda did not receive a visa. We welcomed 27 overseas participants and one from Japan to ARI at the end of March 2014.

Graduate Outreach

We published the NETWORK Graduate Bulletin 2 times this year with a special 40th Anniversary edition in December 2013. Sent seasonal greetings by email to graduates 5 times during the year and responded to graduates emails and requests. Three ARI Graduate Association meetings took place during 2013: Philippines, Sri Lanka, Myanmar. Staff were able to attend the Sri Lanka ARIGA meeting and visit graduates.

Graduate Reports

2013

Tanzania) Rose Shiwala Mattu
ARI Graduate 1996

Sri Lanka) Nishanta Gunaratne
ARI Graduate 2012

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Nishantha said it has taken time for the local people to trust that he came to help them. He is a Singhala in a Tamil area and had not spent any time in the area. Speaking Tamil, opening a nursery school, helping the women’s group with income generation projects and working side by side with the people have helped the community accept Nishantha.
### Staff

**Full Time**
- Kenichi Otsu
- Tomoko Arakawa
- Osamu Arakawa
- Yukiko Oyanagi
- Ban Hyung-wook
- Timothy B. Appau
- Jonathan McCurley
- David McIntosh
- Gilbert Hoggang
- Mayu Kamimura
- Takashi Otani
- Zacivolu Rhakho
- Kathy Froede
- Kaori Sakuma
- Hiromi Sato
- Thomas Itsuo Fujishima
- Takashi Yamashita

**Part Time**
- Mitsue Kimijima
- Junko Tanaka
- Yumiko Naoi
- Masayo Fukushima

**Contract**
- Hoichi Endo

**Honorary President and Founder**
- Toshihiro Takami

**Board Chair**
- Kenichi Otsu
  - Director, Asian Rural Institute

**Vice Chair**
- Hoichi Endo
  - Chairman, Director of Financial Development

**Board of Directors**
- Ryusuke Fukuda
- Isamu Koshiishi
- Hideharu Kadowaki
- Satoru Kuze
- Masaaki Hoshino
- Noriaki Sato
- Ko Ka Ta-saka
- Junko Iinuma

**Auditors**
- Hideyuki Ooya
- Masaaki Shibui

**Board of Councillors**
- Isamu Koshiishi
- Ryusuke Fukuda
- Satoru Kuze
- Masaaki Hoshino
- Hideharu Kadowaki
- Masahiko Yamane
- Isao Kikuchi
- Mitsuo Fukumoto
- Yukio Miyazaki
- Toshimasa Yamamoto
- Sooboo Lee
- Katsuyuki Kanno
- Junko Iinuma
- Kazue Yamaguchi
- Muneo Ishikawa
- Kyoshi Nagashima
- Michiyo Yoneda
- Tomoko Arakawa
- Hoichi Endo
- Osamu Arakawa
- Kaori Sakuma

**Volunteers**
- Rachel Buller (US)
  - Ecumenical Relations
- Jennifer Knight (US)
  - Meal Service
- Douglas Knight (US)
  - Farm
- Kelly Schaefer (US)
  - Admissions
- Hisashi Abe
  - Farm
- Tsugio Kawata
  - Farm
- Akiie Hatazawa
  - General Affairs
- Ayumi Kojima
  - Domestic Business
- SangAh Gu (Korea)
  - Meal Service & Farm
- Soren Rasmussen (US)
  - Farm
- Naoki Kawamoto
  - Meal Service & Farm
- Shigeo Yosh Miwa
  - Farm & General Affairs

- Katharina Wallrafen (Ger)
  - Meal Service
- Jesse Ruzicka (US)
  - Meal Service
- Sean Brown (US)
  - Farm
- Alice Mar (US)
  - Admissions
- Turner Ritchie (US)
  - Admissions
- Meg Gaston
  - Graduate Outreach

**Nasu Seminar House Manager**
- Shigeyoshi Miwa

**Shimosato Farm Manager**
- Former staff of ARI

**The ARI Community**

**Honorary President and Founder**
- Toshihiro Takami

**Board Chair**
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  - Director, Asian Rural Institute

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- Kazue Yamaguchi
- Muneo Ishikawa
- Kyoshi Nagashima
- Michiyo Yoneda
- Tomoko Arakawa
- Hoichi Endo
- Osamu Arakawa
- Kaori Sakuma
All gifts that are not designated for scholarship, disaster reconstruction, or research are received as general donations, and help to support tuition and other costs of the ARI Rural Leaders Training Program.

This list is inclusive of contributions given as general donations towards ARI’s Rural Leaders training Program as well as for disaster reconstruction.
This list is inclusive of contributions given as general donations toward ARI’s Rural Leaders Training Program as well as for disaster reconstruction. English speaking congregations in Japan are also mentioned here.

Organizational Overseas Supporters

Aldersgate United Methodist Church, Palo Alto, CA
Cathedral Women of Christ Church Cathedral, Indianapolis, IN
Cedar Park United Methodist Church, Cedar Park, TX
Central Union Church, Honolulu, HI
Dutch Protestant Church, Netherlands
Common Global Ministry Board
Eastern Ohio Association, United Church of Christ, Cuyahoga Falls, OH
First Central Congregational Church, UCC, Omaha, NE
First Congregational Church Branford, UCC, Branford, CT
First Congregational Church in Amherst - UCC, Amherst, MA
First Congregational Church of Westbrook, Westbrook, CT
First United Church of Christ, Northfield, MN
First United Methodist Church Manhattan, Manhattan, KS
Google Matching Gifts Program, Princeton, NY
Grace Presbyterian Church, Kendall Park, NJ
Harris United Methodist Church, Honolulu, HI
Hickman Presbyterian Church, Hickman, NE
Higgins Memorial UMC, Burnsville, NC
The Homer and Loraine Yerick Fund, USA
Javan and Neva Corl Family Foundation, Wilmington, DE
Kobe Union Church, Kobe, Japan
Morgan Park UMC, Chicago, IL
Palm Harbor United Methodist Church, Palm Harbor, FL
Pearl City Community Church, Pearl City, HI
San Luis Obispo UMC, San Luis Obispo, CA
Shalom United Church of Christ, New Haven, CT
St. Alban’s Anglican-Episcopal Church, Tokyo
St. James Thrift Shop, Keene, NH
The Episcopal Church of St. Martin, Davis, CA
The United Church of Canada
The United Church of Christ Scribner, Scribner, NE
Tokyo Union Church, Tokyo, Japan
United Church of Christ Simi Valley, Ventura County, Simi Valley, CA
United Church of Christ and the Christian Church (Disciples of Christ), Common Global Ministry Board, USA
United Church of Dorset & East Rupert, Dorset, VT
The Wesley Foundation, Tokyo, Japan
West Tokyo Union Church, Mitaka, Japan
Yokohama Union Church, Yokohama, Japan

American Friends of ARI (AFARI)
American School in Japan Swim Team
Asian Rural Welfare Association (ARWA)
Evangelical Lutheran Church in America
Global Citizen Foundation
Hartstra Foundation
Japan Evangelical Lutheran Association
Japan Student Services Organization (JASSO)
Kubota Yukata Foundation
National Christian Council in Japan Women’s Assoc.
Niikura Kai
Osaka Community Foundation
The Presbyterian Church (U.S.A.)
Rotary Yoneyama Memorial Foundation, Inc.
Society of the Sacred Heart of Jesus
Tochigi Business Association
Tokyo American Club Women’s Group
St. Columban’s Catholic Assoc.
St. Timothy’s Service Scholarship
United Church of Christ in Japan (UCCJ) Ecumenical Committee
United Church of Christ and the Christian Church (Disciples of Christ), Common Global Ministry Board
United Methodist Church General Board of Global Ministries
Wesley Foundation
World Council of Churches

Scholarship Supporters

Contributors of academic scholarships or travel grants (domestic and overseas)

American Friends of ARI (AFARI)
Asian Rural Welfare Association (ARWA)
Evangelical Lutheran Church in America
Global Citizen Foundation
Hartstra Foundation
Japan Evangelical Lutheran Association
Japan Student Services Organization (JASSO)
Kubota Yukata Foundation
National Christian Council in Japan Women’s Assoc.
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United Church of Christ and the Christian Church (Disciples of Christ), Common Global Ministry Board
United Methodist Church General Board of Global Ministries
Wesley Foundation
World Council of Churches

Domestic Supporters

A list of individuals, congregations and other organizations in Japan who donated toward ARI’s Rural Leaders Training Program during fiscal 2013 can be found in the Japanese version of the 2013 Annual Report and in Ajia No Tsuchi, our Japanese language newsletter.

Disaster Reconstruction

The Presbyterian Church (U.S.A.)
United Methodist Committee on Relief
Evangelical Lutheran Church in America

Contributors of over $10,000

Volunteer Sending Bodies

Church of the Brethren (USA), Brethren Volunteer Service (United Church of Christ in Japan)
The Episcopal Church (USA), Young Adult Service Corps (Anglican-Episcopal Church in Japan)
United Methodist Church (USA), Global Mission Fellows program (United Church of Christ in Japan)

Welcoming churches in Japan are mentioned in parentheses

Research Grants

Fetzer Institute
United Church of Christ and the Christian Church (Disciples of Christ) Common Global Ministry Board
### Operating Revenue

<table>
<thead>
<tr>
<th>Scholarship and Fees (1)</th>
<th>2013 Budget</th>
<th>2013 Actual</th>
<th>2014 Budget</th>
<th>(US $)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition</td>
<td>329,785</td>
<td>301,410</td>
<td>347,459</td>
<td></td>
</tr>
<tr>
<td>Entrance fee</td>
<td>39,537</td>
<td>38,683</td>
<td>31,588</td>
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<tr>
<td>Contributions for board</td>
<td>2,304</td>
<td>3,297</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Contributions for lodging</td>
<td>11,397</td>
<td>12,646</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Contributions for transportation</td>
<td>2,355</td>
<td>3,146</td>
<td>29,233</td>
<td></td>
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<tr>
<td>Domestic individual donation</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Domestic institutional donation</td>
<td>159,826</td>
<td>114,524</td>
<td>167,240</td>
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<tr>
<td>Overseas individual donation</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
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<tr>
<td>Overseas institutional donation</td>
<td>102,969</td>
<td>119,396</td>
<td>119,398</td>
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<tr>
<td>Donations</td>
<td>328</td>
<td>102</td>
<td>123</td>
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</tbody>
</table>

### Operating Expenses (3)

<table>
<thead>
<tr>
<th>Personnel (4)</th>
<th>700,531</th>
<th>709,227</th>
<th>694,934</th>
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</thead>
<tbody>
<tr>
<td>Education and Research</td>
<td>202,705</td>
<td>245,019</td>
<td>260,941</td>
</tr>
<tr>
<td>General and administrative</td>
<td>729,656</td>
<td>650,773</td>
<td>561,894</td>
</tr>
<tr>
<td>(Disaster recovery)</td>
<td>(252,960)</td>
<td>(153,016)</td>
<td>(108,646)</td>
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<tr>
<td>Contingencies</td>
<td>61,440</td>
<td>0</td>
<td>61,440</td>
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</tbody>
</table>

### Total operating revenue

2,428,694

2,950,105

1,572,030

### Nonoperating revenues (expenses)

<table>
<thead>
<tr>
<th>Investment Income</th>
<th>21,934</th>
<th>22,753</th>
<th>10,752</th>
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</thead>
<tbody>
<tr>
<td>Interest &amp; dividends</td>
<td>717</td>
<td>882</td>
<td>512</td>
</tr>
<tr>
<td>Accommodation user fees</td>
<td>21,217</td>
<td>21,871</td>
<td>10,240</td>
</tr>
<tr>
<td>Interest expenses</td>
<td>(10,623)</td>
<td>(15,198)</td>
<td>-19,231</td>
</tr>
<tr>
<td>Interest expense on loans</td>
<td>(4,301)</td>
<td>(7,741)</td>
<td>-7,219</td>
</tr>
<tr>
<td>Interest expense on school bonds</td>
<td>(6,322)</td>
<td>(5,457)</td>
<td>-12,012</td>
</tr>
<tr>
<td>Gain (loss) from sale of assets</td>
<td>0</td>
<td>(1,160)</td>
<td>0</td>
</tr>
<tr>
<td>Gain (loss) from foreign exchange</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Loss on retirement of fixed assets</td>
<td>0</td>
<td>(1,160)</td>
<td>0</td>
</tr>
<tr>
<td>Incorporation into designated fund</td>
<td>0</td>
<td>(1,434,334)</td>
<td>0</td>
</tr>
<tr>
<td>Sales and special services (5)</td>
<td>282,829</td>
<td>237,909</td>
<td>249,642</td>
</tr>
<tr>
<td>Sales costs</td>
<td>(56,218)</td>
<td>(57,780)</td>
<td>-78,010</td>
</tr>
</tbody>
</table>

### Net non-operating gain (loss)

237,922

(1,225,810)

163,152

### Food self-sufficiency at ARI

The value of ARI products supplied to the kitchen and food processing are not enumerated in the financial report. The approximate total of these Rice 6.6t, wheat 1.7t, potatoes 2.7t, legumes 1.97t, onion & garlic 1.1t, carrot 0.8t, pigs 36 head, poultry 359, eggs 70,000, fish 30kg) was $172,000 in 2013.
Statement of Financial Position

as of 2014/3/31

Assets

<table>
<thead>
<tr>
<th></th>
<th>3/31/2013</th>
<th>3/31/2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed Assets</td>
<td>8,268,919</td>
<td>9,478,102</td>
</tr>
<tr>
<td>Property</td>
<td>7,186,677</td>
<td>8,386,083</td>
</tr>
<tr>
<td>40th anniv. endowment</td>
<td>5,088</td>
<td>0</td>
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<tr>
<td>Scholarship endowment</td>
<td>741,182</td>
<td>742,791</td>
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<tr>
<td>Scholarship fund</td>
<td>289,546</td>
<td>271,927</td>
</tr>
<tr>
<td>Securities / shares</td>
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<td>2,242</td>
</tr>
<tr>
<td>Telephone rights</td>
<td>1,655</td>
<td>1,655</td>
</tr>
<tr>
<td>Retirement fund</td>
<td>42,449</td>
<td>73,184</td>
</tr>
<tr>
<td>Deposit</td>
<td>79</td>
<td>222</td>
</tr>
<tr>
<td>Current Assets</td>
<td>1,459,854</td>
<td>1,800,263</td>
</tr>
<tr>
<td>Cash &amp; savings</td>
<td>731,515</td>
<td>313,576</td>
</tr>
<tr>
<td>Stock (livestock, rice, etc.)</td>
<td>491,262</td>
<td>1,387,172</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>42,604</td>
<td>56,922</td>
</tr>
<tr>
<td>Sales items</td>
<td>27,916</td>
<td>28,548</td>
</tr>
<tr>
<td>Other</td>
<td>166,557</td>
<td>13,708</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>9,728,773</strong></td>
<td><strong>11,278,366</strong></td>
</tr>
</tbody>
</table>

Liabilities and Net Assets

<table>
<thead>
<tr>
<th></th>
<th>3/31/2013</th>
<th>3/31/2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed Liabilities</td>
<td>1,132,749</td>
<td>888,422</td>
</tr>
<tr>
<td>Long term loans</td>
<td>657,613</td>
<td>640,614</td>
</tr>
<tr>
<td>School bonds</td>
<td>444,416</td>
<td>186,568</td>
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<tr>
<td>Current Liabilities</td>
<td>998,428</td>
<td>1,238,738</td>
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<tr>
<td>Short term loans</td>
<td>694,579</td>
<td>651,878</td>
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<tr>
<td>School bonds</td>
<td>159,744</td>
<td>340,070</td>
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<tr>
<td>Accounts payable</td>
<td>38,896</td>
<td>28,782</td>
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<tr>
<td>Consumer tax payable</td>
<td>4,215</td>
<td>4,229</td>
</tr>
<tr>
<td>Other</td>
<td>100,993</td>
<td>213,778</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>2,131,176</strong></td>
<td><strong>2,127,160</strong></td>
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Net assets

<table>
<thead>
<tr>
<th></th>
<th>3/31/2013</th>
<th>3/31/2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Designated funds</td>
<td>8,328,022</td>
<td>9,762,356</td>
</tr>
<tr>
<td>Accumulated gain &amp; loss</td>
<td>-730,425</td>
<td>-611,150</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>7,597,596</td>
<td>9,151,205</td>
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</tbody>
</table>

**Total Liabilities and Net Assets**

<table>
<thead>
<tr>
<th></th>
<th>3/31/2013</th>
<th>3/31/2014</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>9,728,773</strong></td>
<td><strong>11,278,366</strong></td>
</tr>
</tbody>
</table>

Notes (continued from left page)

Operating expenses in detail:

<table>
<thead>
<tr>
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<th>2013 actual</th>
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<tbody>
<tr>
<td>Personnel</td>
<td>856,960</td>
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<tr>
<td>Faculty</td>
<td>279,277</td>
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<tr>
<td>Staff and other personnel</td>
<td>577,683</td>
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<tr>
<td>Education and Research</td>
<td>296,057</td>
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<tr>
<td>Student Stipends</td>
<td>296,057</td>
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<tr>
<td>Study tours</td>
<td>31,296</td>
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<tr>
<td>Agricultural training costs</td>
<td>57,274</td>
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<tr>
<td>Travel: domestic for students</td>
<td>1,118</td>
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<tr>
<td>Travel: int'l students</td>
<td>45,109</td>
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<tr>
<td>Course materials</td>
<td>1,821</td>
</tr>
<tr>
<td>Research</td>
<td>2,528</td>
</tr>
<tr>
<td>Medical</td>
<td>8,034</td>
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<tr>
<td>Staff training</td>
<td>387</td>
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<tr>
<td>Alumni association support</td>
<td>2,288</td>
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<tr>
<td>Utilities</td>
<td>26,101</td>
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<tr>
<td>Special lectures</td>
<td>9,578</td>
</tr>
<tr>
<td>Dormitory expenses</td>
<td>2,991</td>
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<tr>
<td>Sales costs</td>
<td>12,274</td>
</tr>
<tr>
<td>Miscellaneous expenditure</td>
<td>5,695</td>
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<tr>
<td>Administration</td>
<td>786,330</td>
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<tr>
<td>Office supplies</td>
<td>11,664</td>
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<tr>
<td>Utilities</td>
<td>26,101</td>
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<tr>
<td>Transportation for staff</td>
<td>30,110</td>
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<tr>
<td>Fund raising</td>
<td>17,801</td>
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<tr>
<td>Vehicle fuel</td>
<td>16,197</td>
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<td>Vehicle maintenance</td>
<td>19,586</td>
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<td>General maintenance</td>
<td>3,875</td>
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<tr>
<td>Communication</td>
<td>9,649</td>
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<td>General and administrative</td>
<td>46,415</td>
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<tr>
<td>Publications</td>
<td>14,276</td>
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<td>Insurance</td>
<td>10,107</td>
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<tr>
<td>Rental expenses</td>
<td>17,326</td>
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<tr>
<td>Taxed &amp; public dues</td>
<td>5,726</td>
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<tr>
<td>Memberships</td>
<td>2,284</td>
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<tr>
<td>Conferences</td>
<td>3,315</td>
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<tr>
<td>Commission fees</td>
<td>16,628</td>
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<td>Special events</td>
<td>4,626</td>
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<tr>
<td>Public relations</td>
<td>907</td>
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<tr>
<td>Medical</td>
<td>1,224</td>
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<tr>
<td>Miscellaneous expenses</td>
<td>including disaster damage repair</td>
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<tr>
<td>Depreciation allowance</td>
<td>343,622</td>
</tr>
<tr>
<td><strong>Total operating expenses</strong></td>
<td><strong>1,939,347</strong></td>
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Auditors’ statement

The above duly audited financial statements have been prepared by the Fujinuma Tax and Accounting Service, Inc. and approved by the ARI auditors, Mr. Masaaki Shibui and Mr. Hideyuki Oya. All the documents were properly kept and there were no irregularities.

May 8, 2014

Auditor: Masaaki Shibui

Auditor: Hideyuki Oya
<table>
<thead>
<tr>
<th>Country</th>
<th>Name</th>
<th>Organization/Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>BRAZIL</td>
<td>Matheus José Conrath</td>
<td>Cooperative Marketing &amp; Land Reform Northern Pioneer</td>
</tr>
<tr>
<td>CAMEROON</td>
<td>Pamela Njine Yufenyuy</td>
<td>Cameroon Gender and Environment Watch</td>
</tr>
<tr>
<td>ECUADOR</td>
<td>Andrea Marisol Coyaguillo Viscaino</td>
<td>Solidaridad Japonesa Ecuatoria para la Educacion</td>
</tr>
<tr>
<td>INDIA</td>
<td>Kunusaho Vero</td>
<td>Phiek Baptist Church</td>
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<td></td>
<td>Lalthmangthanga Sailo</td>
<td>Bedo Society</td>
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<tr>
<td>INDONESIA</td>
<td>Sangita Debi Yumnam</td>
<td>Center for Social Development</td>
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<td></td>
<td>Everyanus Humendru</td>
<td>CCCN AMIN</td>
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<td></td>
<td>Yanti Diana Tige Jakob</td>
<td>Stimulant Institute</td>
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<tr>
<td>JAPAN</td>
<td>Mitsumasa Arai</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Sakura Omuro</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Yohei Hamanaka</td>
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<tr>
<td>KENYA</td>
<td>Jescar Mbuche</td>
<td>Magarini Orphans Care Initiative</td>
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<td>MALAWI</td>
<td>Enet Nkasiwka</td>
<td>Church of Central Africa Presbyterian</td>
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<td></td>
<td>John Chinhata</td>
<td>Hygiene Village Project</td>
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<tr>
<td></td>
<td>Martin Kapalamula</td>
<td>Anglican SO Malawi</td>
</tr>
<tr>
<td>MYANMAR</td>
<td>Aung Naing Oo</td>
<td>YMCA Mandalay</td>
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<td>Myanmar Council of Churches</td>
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<td>Naw Eh Li Htoo</td>
<td>Kayah Baptist Women’s Department</td>
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<td></td>
<td>Za Bet Htan</td>
<td>Mara Evangelical Church (MCC)</td>
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<td></td>
<td>Mahesh Chaudhari</td>
<td>Sister Home</td>
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<tr>
<td>PHILIPPINES</td>
<td>Edrian Cabugui Egagamo</td>
<td>Green Rose 4H Club</td>
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<td></td>
<td>Magsaysay First Christian School Multi-Purpose Cooperative</td>
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</tr>
<tr>
<td>SRI LANKA</td>
<td>Weerakon A.D.C.I.W.</td>
<td>Sevanatha</td>
</tr>
<tr>
<td>TANZANIA</td>
<td>Msafiri Leonard Ileta</td>
<td>Community Habitat Environmental Management</td>
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<tr>
<td>THAILAND</td>
<td>Happiness Kenedy Rwebangira</td>
<td>Episcopal Lutheran Church Tanzania, NW Diocese</td>
</tr>
<tr>
<td>UGANDA</td>
<td>Chaiya Nonasa</td>
<td>Church of Christ in Thailand</td>
</tr>
<tr>
<td>ZAMBIA</td>
<td>Getrude Nyirenda</td>
<td>Church of Central Africa Presbyterian (Synod of Zambia)</td>
</tr>
<tr>
<td></td>
<td>Bya Sa Mu Ye (2005 Graduate)</td>
<td>Lisu Baptist Convention Theological Seminary</td>
</tr>
</tbody>
</table>